



THE COMMONWEALTH OF MASSACHUSETTS

EXECUTIVE OFFICE FOR ADMINISTRATION AND FINANCE

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Medicaid Delivery Model Commission Meeting 1 Minutes July 17, 2012 1 Ashburton Place 11th Floor

1. Introductions
 - a. Present: Senator Knapik, Senator Barros, Vicker DiGravio, Leanne, Secretary Gonzales, Glen Shor, Nancy, Ann, Aron, Kim, Tom Gen, MMS
2. Statutory Charge – Secretary Gonzales
3. Open Meeting and Conflict of Interest Laws Overview – David Sullivan, General Counsel EOAF
4. Program Overview – Dr. Harris
 - a. Charge
 - b. Context
 - c. Overview of MassHealth
 - i. Massachusetts has a long-standing history of managed care
 - d. Types of members served by each program
 - i. MCO Plan: MassHealth Standard, CommonHealth, Family Assistance, Basic and Essential programs
 - ii. PCC Plan: individuals under age 65 with MassHealth standard, CommonHealth, Family Assistance, Basic and Essential benefits
 - iii. Noted that there are 349,000 members in the full Behavioral Health program
 - iv. Dr. Dimitri (Mass. Medical Society) question: did the change in the model change the costs?
 - e. The PCC Plan
 - f. MassHealth's MCO Plan
 - i. Over time, there has been a national increase in managed care
 - g. Recent Changes to the MCO Plan
 - i. Nationally, 50% of people are in an MCO or PCC managed care plan
 - ii. Medicaid is able to manage cost more effectively using the managed care plans

- iii. Some concerns were highlighted centering around perceived differences in the populations on each plan
- h. PCC Plan Care Coordination and Behavioral Health Procurement
- i. Patient-Centered Medical Home (PCMHI)
 - i. This program is unique to Massachusetts
 - ii. The pilot is coming to the end of its first year and is a \$256,000 initiative
- j. Asthma Bundled Payment Pilot
 - i. There is enormous national interest in this
 - ii. During phase 1, primary care sites will receive bundled payments to purchase AC or vacuum cleaner for children high-risk asthma patients
 - iii. Nancy Turnbull (Harvard University): Asked whether any payments based on quality – there is no quality withhold currently but this will be looked into in the future
- k. Current Payment Methods
- l. Current Quality and Data Reporting for the PCC Plan
- m. Current Quality and Data Reporting for the MCO Plan
- n. Strengths of Each Plan
 - i. While the cost of both plans is listed for reference, it is noted that cost is not comparable based on population differences by plan; a consultant is needed to find an accurate and representative comparison
 - ii. Nancy Turnbull (Harvard): Asked whether access data included all providers – it does not, but for long-term care it is broken out by region
 - iii. Massachusetts has a high rate of behavioral health needs, and MCO's have responded to that; one of the MCO's even has a behavioral health carve-in
 - iv. Dr. Dimitri (MMS) noted that, in addition to having a robust care program in Massachusetts, we have the added benefit of having very robust providers
- o. Senior Care Options (SCO)
 - i. The difference is in long-term services
- p. Duals Demonstration
 - i. Massachusetts is the first state to develop the Integrated Care model for Dual Eligibles (because of our high rate of behavioral health needs)
 - ii. Commissioner Boros (Division of Health Care Finance and Policy): asked about geographic regions – Medicare contracts are at the county level, open procurement
- q. Senator Knapik: commented on the incredible evolution in publicly financed health care in the state. Asked whether MCO's have the capacity to absorb more of existing clients – they do and can be effective at cost containment, but some individuals are not eligible for the MCO program

- r. Tim Gens (Mass. Hospital Association): Asked whether the difference in acuity is driving this – the differences in plans distinguish their risk profile; the MCO program tends to have a healthier population in general than the PCC program.

5. Goals and Guiding Principles (30 Minutes – Jay)

- a. Comments:
 - i. Nancy Turnbull (Harvard): There is nothing about the members themselves and outcomes for them included. The 2 year time outline is a good starting point, though she hopes we would not restrict it to that at the end.
 - ii. Leann Berge (Mass. Ass'n of Health Plans): Asked how the issue of price variation and fee schedule fits into the goals outlined – noted that this is an unspoken important factor. Commented that understanding the differences of the two models is the broader goal.
 - iii. Dr. Dimitri (MMS): Noted the broad participation in the MassHealth program, and therefore it may be necessary to test the proposals of the Committee so as not to break portions of a functioning system. Also commented on the broad array of providers that will continue to participate.
 - iv. Nancy Turnbull (Harvard): Noted that it will require sufficient administrative resources.
 - v. Secretary Gonzalez (A&F): Commented that understanding of MassHealth resources is necessary in order to support different models.
 - vi. Tim Gens (MHA): Commented on the sustainability of the delivery system. The Committee will need to look at what it is going to take to sustain changes throughout budget years. This will be a discussion related to Goal #2.

6. RFR Description and Comments (Jay)

- a. Request that everyone look at the RFR and provide feedback by the end of the week, as procurement is underway.